

STRATEGIC BUSINESS PLANNING AND FINANCIAL PROJECTION 2021-2022

Finance Area

Presented By: Amir Habib

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INTRODUCTION

Mission

The Finance Area provides financial leadership, guidance and enablement to AUC's key constituencies through its range of "service oriented" and "one-team approach" operations and services. It provides timely, precise and accurate financial information and analytics that supports the decision making process across the board. It protects AUC's assets and maintains its financial stability and sound through establishing the effective controls and policies while complying with the governing bodies strategies, laws, audit requirements and generally accepted standards.



Vision

- Enabling and supporting the Finance Area's personnel to serve AUC in an efficient and effective approach to attain its strategic goals and objectives.
- Revamping AUC's financial governance to promote the optimal use of its assets and resources while catering for expediting the services' delivery.
- Utilizing and leveraging the use of technology to streamline and automate processes and provide easy access to data for informed decision making.

PLANS 2021 – MANAGEMENT SUSTAINABILITY



PLANS TO SUSTAIN OPERATIONS

Projects/initiatives that are a priority to maintain operations

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PLANS WITH OPTIMIZED RESOURCES

Projects/initiatives utilizing optimized existing resources



FUTURE PLANS

Projects/initiatives that are put on-hold due to current circumstances

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PROJECTS & INITIATIVES – SUSTAIN OPERATIONS (FY21)

	Budget	Procurement	Taxes
	Scrutinize budget usage and closely monitor and measure expenditures	Agile and expedited goods and services acquisitions	Structure and coordinate taxes' claims with considerable accuracy
KPIs	<ul style="list-style-type: none"> Aligned expenditure patterns with current circumstances. Generating revenue through fundraising and introducing new revenue streams. 	Meeting expected lead time for each acquisition	Maintaining the taxes claims within the forecast.
Targets	FY21 operating budget matches exactly AUC expenditures needs. Maximizing revenue, if possible.	Satisfying AUC essential needs at all times	Reach a mutual understanding with concerned parties and authorities regarding current pending tax claims
Required Resources	No resources required	No resources required	Hiring tax experts and consultants.
Institutional Impact	Stable progressive financial status and solid cash position.	Uniform, uninterrupted operations	Mitigating the taxes financial impact on AUC's financial position.

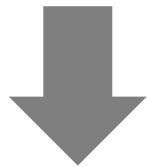
PROJECTS & INITIATIVES - OPTIMIZED RESOURCES

	Personnel	Processes	Systems
	<p>Finance Area Organizational Restructure</p>	<p>Review and Re-engineer Key Processes</p>	<p>Deploy new SAP implementations</p>
KPIs	<ul style="list-style-type: none"> • Headcount optimization. • Address missing critical functions. 	<ul style="list-style-type: none"> • Conclusion of the revamped Procurement and Disbursement processes and policies. • Conclusion of the updated auxiliary expenditures policies. 	<p>Conclusion of :</p> <ul style="list-style-type: none"> • Disbursement Workflow Automation • Ariba Implementation • SAP PM Module • BCP Implementation
Targets	<p>Concluding Phase 1 of the submitted Organizational Re-structure Plan by July 1,2020.</p>	<p>Conclusion of the policies by January 2021.</p>	<p>Automate and streamline existing manual processes. Target conclusion date July 1,2021.</p>
Required Resources	<p>No resources required.</p>	<p>No resources required.</p>	<p>Resources already allocated.</p>
Institutional Impact	<ul style="list-style-type: none"> • Headcount reduction • Considerable financial savings. • Efficient and optimized organizational structure. 	<ul style="list-style-type: none"> • Expedited procurement and disbursement services provisioning • Efficient controls with respect to auxiliary expenditures. 	<ul style="list-style-type: none"> • Efficient transactions management & less processing time. • Effective data management. • Fast and accurate data retrieval.

PROJECTS & INITIATIVES – FUTURE PLANS (FY22)

FY22 Operating Budget

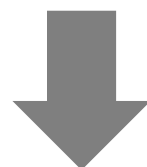
Tuning the budget building cycle and forecast mechanism



Optimizing financial resources management and allocation

Capital Planning & Mgmt.

Enhancing capital planning & management operation



Aligning **actual** AUC capital needs with its financial resources and introducing new revenues streams to fund those needs.

Personnel

Concluding Phase 2 of the submitted Organizational Re-structure Plan



Reducing headcount and efficiently addressing existing structural anomalies.

Thank You

QUESTIONS & DISCUSSION